

Request for Decision

Title	2023 Mid-Year Financial Report
Proposed Motion	<p>That Council accept the 2023 Mid-Year Financial Report as information.</p> <p>That Council approve a \$4 million transfer from 2023 taxation revenue to the General Operating Reserve to be used to offset unrealized revenue resulting from assessments reduced through the assessment complaint process.</p>
Administrative Recommendation	<p>Regular financial reporting helps to develop an understanding of the current financial circumstances, opportunities, and challenges. This information supports accountability and transparency, informs and supports decision making, and aids in the development of long-term and strategic plans. Administration is recommending that Council accept this report as information and authorize the transfer of \$4 million into the General Operating Reserve.</p>
Previous Council / Committee Direction	<p><u>April 20, 2023 Regular Council Meeting</u> Motion 143/23: That Council give third reading of Bylaw 1625/23.</p> <p><u>December 13, 2022 Regular Council Meeting</u> Motion 481/22: That Council approve the 2023 Operating Budget as amended by motions passed on November 23, and 24, 2022, which represents a 3.9% tax rate increase.</p> <p>Motion 482/22: That Council approve the 2023-2025 Capital Budgets in the amounts of \$35,701,907 for 2023, \$42,114,975 for 2024, and \$38,639,232 for 2025 as referenced in Attachment 3: Capital Funding and Project Listing.</p> <p>Motion 483/22: That Council approve in principle the 2024-2026 Operating Financial Forecast and the 2026-2028 Capital Financial Forecast as presented in the consolidated Operating and Capital Budget and amended by motions passed on November 23 and 24, 2022.</p>
Report	<p><u>Background Information</u></p> <ul style="list-style-type: none"> Sturgeon County Council passed the 2023 Operating & Capital Budget on December 13, 2022, which reflected a financially sustainable, future-ready financial plan while maintaining competitive tax rates.

	<ul style="list-style-type: none"> • Within the 2023 Mid-Year Financial Report as of June 30, 2023, Council will find information pertaining to the following: <ul style="list-style-type: none"> ○ Financial Overview ○ Operational Municipal and Utilities Financial Summary ○ Capital Financial Summary ○ Capital Procurement Summary ○ Treasury Report on Reserves, Investments, and Debt ○ Capital Project Report <p><u>External Communication</u> The agenda, minutes, and 2023 Mid-Year Financial report will be accessible on the Sturgeon County website.</p> <p><u>Relevant Policy/Legislation/Practices</u></p> <ul style="list-style-type: none"> • 2023 Operating & Capital Budget • 2023 Regular Council Meeting financial motions
Implication of Administrative Recommendation	<p><u>Strategic Alignment</u> Collaborative Governance & Operational Excellence – The Mid-Year Financial Report is directly aligned with Collaborative Governance and Operational Excellence within the Strategic Plan and overall policy direction of Council. Providing periodic financial reporting will provide information to support informed debate to respond to emerging opportunities and challenges along with supporting long-term financial planning and sustainability objectives.</p> <p><u>Organizational</u> Administration will conclude the second tri-annual reporting period following Council acceptance and continue to work towards the second tri-annual objectives.</p> <p><u>Financial</u> The \$4 million transfer to a committed reserve will be used to offset unrealized revenue resulting from assessments reduced through the assessment complaint process. This is financially responsible to mitigate the risk of not having 2023 funding in place for these potential revenue changes.</p>
Alternatives Considered	None.
Implications of Alternatives	<p><u>Strategic Alignment</u> None.</p> <p><u>Organizational</u> None.</p> <p><u>Financial</u> None.</p>

Follow up Action	1. Publish the Mid-Year Financial Report to the County Website (Corporate Communications, September 2023).
Attachment(s)	1. Attachment 1: 2023 Mid-Year Financial Report
Report Reviewed by:	Sabrina Duquette, Manager, Corporate Finance & Treasury Andrew Hayes, General Manager, Financial Services & Chief Financial Officer Reegan McCullough, County Commissioner – CAO

Strategic Alignment Checklist

Vision: *Offering a rich tapestry of historical, cultural, and natural experiences, Sturgeon County is a municipality that honours its rural roots and cultivates desirable communities. Uniquely situated to provide world-class agricultural, energy, and business investment opportunities, the County prioritizes responsible stewardship and dreaming big.*

Guiding Principles: Collaboration | Accountability | Flexibility | Excellence | Safety | Future Readiness | Affordability | Innovation

Community Outcome	Not consistent	Consistent	N/A
Planned Growth			
<ul style="list-style-type: none"> Internationally competitive to attract, grow and sustain diverse businesses; tenacious focus on new growth and innovation 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Modern broadband and digital capabilities 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Low cost, minimal red-tape regulations 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Reliable and effective infrastructure planning; comprehensive land use and infrastructure planning 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Thriving Communities			
<ul style="list-style-type: none"> Beautiful, surprising places with high standards; integrated natural spaces & trail systems; healthy and resilient 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Engaging cultural, historical, and civic amenities; strong community identity and pride 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Safe, welcoming, and diverse communities; small community feel and personal connection; commitment to high quality of life 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Environmental Stewardship			
<ul style="list-style-type: none"> Clean air, land, and water; Carbon neutral municipal practices; circular economy opportunities 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Conservation of natural areas and agricultural lands; enhanced greening and biodiversity; safekeeping ecosystems 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Sustainable development; partnerships with industry and others to drive emission reductions 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Collaborative Governance			
<ul style="list-style-type: none"> Predictable and stable external relationships; volunteer partnerships 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Meaningful connections with Indigenous communities 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Ongoing community consultation and engagement; transparent and action-oriented decision making based on sound rationale 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Respectful and informed debate; clear and supportive governance processes 	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Operational Excellence			
<ul style="list-style-type: none"> Engaged and effective people – Council, Admin and Volunteers; continuous learning and improvement mindset; nimble and bold, with strong leadership 	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> Quality cost-effective service delivery; robust procurement and operational practices and policies; asset management and performance measurement; careful debt and reserve stewardship; long-term financial planning and sustainability 	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<ul style="list-style-type: none"> Future focused thinking to proactively respond to emerging opportunities and challenges 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<ul style="list-style-type: none"> Alternative revenue generation and service delivery models integrated strategic and business planning 	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>