

DEPARTMENT BUDGET
Council

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Total Revenues									
Expenditures:									
Salaries, Wages & Benefits	841,739	868,908	916,754		916,754	5.5%	975,051	991,577	1,008,449
Contracted & General Services	71,742	147,066	147,066		147,066		139,123	142,114	145,878
Materials, Goods & Utilities	71	2,190	2,190		2,190		2,226	2,274	2,334
Total Expenses	913,552	1,018,164	1,066,010		1,066,010	4.7%	1,116,400	1,135,965	1,156,661
Net Operating Cost	(913,552)	(1,018,164)	(1,066,010)		(1,066,010)	4.7%	(1,116,400)	(1,135,965)	(1,156,661)
Transfers (to) from Reserve	(4,600)								
Net for Funding Purposes	(918,152)	(1,018,164)	(1,066,010)		(1,066,010)	4.7%	(1,116,400)	(1,135,965)	(1,156,661)
Net for Budget Purposes	(918,152)	(1,018,164)	(1,066,010)		(1,066,010)	4.7%	(1,116,400)	(1,135,965)	(1,156,661)

DEPARTMENT BUDGET
Commissioners'

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Total Revenues									
Expenditures:									
Salaries, Wages & Benefits	415,251	407,760	600,999		600,999	47.4%	735,292	814,549	868,826
Contracted & General Services	54,913	155,875	155,875		155,875		158,448	161,853	166,143
Materials, Goods & Utilities	2,953	4,400	4,400		4,400		4,473	4,568	4,689
Total Expenses	473,117	568,035	761,274		761,274	34.0%	898,213	980,970	1,039,658
Net Operating Cost	(473,117)	(568,035)	(761,274)		(761,274)	34.0%	(898,213)	(980,970)	(1,039,658)
Transfers (to) from Reserve	(48,641)								
Net for Funding Purposes	(521,758)	(568,035)	(761,274)		(761,274)	34.0%	(898,213)	(980,970)	(1,039,658)
Net for Budget Purposes	(521,758)	(568,035)	(761,274)		(761,274)	34.0%	(898,213)	(980,970)	(1,039,658)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Communications

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Other Revenues	80,558	65,500	65,500		65,500		65,500	65,500	65,500
Total Revenues	80,558	65,500	65,500		65,500		65,500	65,500	65,500
Expenditures:									
Salaries, Wages & Benefits	681,351	895,388	803,707	105,500	909,207	1.5%	964,179	999,652	1,035,851
Contracted & General Services	369,976	285,403	251,931		251,931	(11.7%)	256,089	261,595	268,526
Materials, Goods & Utilities	9,677	41,957	71,125	8,000	79,125	88.6%	76,873	78,527	80,607
Grants	33,381	20,000	20,000		20,000		20,000	20,000	20,000
Total Expenses	1,094,385	1,242,748	1,146,763	113,500	1,260,263	1.4%	1,317,141	1,359,774	1,404,984
Net Operating Cost	(1,013,827)	(1,177,248)	(1,081,263)	(113,500)	(1,194,763)	1.5%	(1,251,641)	(1,294,274)	(1,339,484)
Transfers (to) from Reserve	213,904	98,494				(100.0%)			
Net for Funding Purposes	(799,923)	(1,078,754)	(1,081,263)	(113,500)	(1,194,763)	10.8%	(1,251,641)	(1,294,274)	(1,339,484)
Net for Budget Purposes	(799,923)	(1,078,754)	(1,081,263)	(113,500)	(1,194,763)	10.8%	(1,251,641)	(1,294,274)	(1,339,484)

DEPARTMENT BUDGET
Legislative Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	1,000	4,000	4,000		4,000		4,000	4,000	4,000
Government Transfers	60,168								
Other Revenues	1,960	500	500		500		500	500	500
Total Revenues	63,128	4,500	4,500		4,500		4,500	4,500	4,500
Expenditures:									
Salaries, Wages & Benefits	376,724	367,580	382,840		382,840	4.2%	396,296	403,513	410,584
Contracted & General Services	216,842	101,188	101,719		101,719	0.5%	103,397	105,621	108,419
Materials, Goods & Utilities	1,791	702	1,502		1,502	114.0%	1,526	1,560	1,601
Total Expenses	595,357	469,470	486,061		486,061	3.5%	501,219	510,694	520,604
Net Operating Cost	(532,229)	(464,970)	(481,561)		(481,561)	3.6%	(496,719)	(506,194)	(516,104)
Transfers (to) from Reserve	64,481	(28,000)	(28,000)		(28,000)		(28,000)	(28,000)	(28,000)
Net for Funding Purposes	(467,748)	(492,970)	(509,561)		(509,561)	3.4%	(524,719)	(534,194)	(544,104)
Net for Budget Purposes	(467,748)	(492,970)	(509,561)		(509,561)	3.4%	(524,719)	(534,194)	(544,104)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Human Resources

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Other Revenues	14,590	10,000	10,000		10,000		10,000	10,000	10,000
Total Revenues	14,590	10,000	10,000		10,000		10,000	10,000	10,000
Expenditures:									
Salaries, Wages & Benefits	670,598	690,669	860,543		860,543	24.6%	908,569	938,260	962,993
Contracted & General Services	65,123	192,503	179,205		179,205	(6.9%)	180,640	184,519	189,410
Materials, Goods & Utilities	38,246	64,475	97,075		97,075	50.6%	98,677	100,799	103,470
Total Expenses	773,967	947,647	1,136,823		1,136,823	20.0%	1,187,886	1,223,578	1,255,873
Net Operating Cost	(759,377)	(937,647)	(1,126,823)		(1,126,823)	20.2%	(1,177,886)	(1,213,578)	(1,245,873)
Transfers (to) from Reserve	(18,500)	(7,500)	(17,500)		(17,500)	133.3%	(17,500)	(17,500)	(17,500)
Net for Funding Purposes	(777,877)	(945,147)	(1,144,323)		(1,144,323)	21.1%	(1,195,386)	(1,231,078)	(1,263,373)
Net for Budget Purposes	(777,877)	(945,147)	(1,144,323)		(1,144,323)	21.1%	(1,195,386)	(1,231,078)	(1,263,373)

DEPARTMENT BUDGET
Information Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	6,206	2,994	222,994		222,994	7,348.0%	222,994	222,994	222,994
Other Revenues			2,000		2,000	100.0%	2,000	2,000	2,000
Total Revenues	6,206	2,994	224,994		224,994	7,414.8%	224,994	224,994	224,994
Expenditures:									
Salaries, Wages & Benefits	2,021,713	2,314,701	2,469,459		2,469,459	6.7%	2,574,831	2,639,325	2,649,583
Contracted & General Services	915,073	1,374,099	1,276,566	310,000	1,586,566	15.5%	1,480,600	1,512,433	1,552,512
Materials, Goods & Utilities	163,661	192,205	326,205		326,205	69.7%	311,257	317,950	326,376
Interest on Long-Term Debt			326,930		326,930	100.0%	344,626	326,829	308,132
Internal Cost Allocations	(53,680)	(53,680)	(53,680)		(53,680)		(53,680)	(53,680)	(53,680)
Total Expenses	3,046,767	3,827,325	4,345,480	310,000	4,655,480	21.6%	4,657,634	4,742,857	4,782,923
Net Operating Cost	(3,040,561)	(3,824,331)	(4,120,486)	(310,000)	(4,430,486)	15.8%	(4,432,640)	(4,517,863)	(4,557,929)
Net Debt Principal			(307,131)		(307,131)	100.0%	(352,440)	(370,237)	(388,934)
Transfers (to) from Reserve	(214,617)	(52,000)	(140,000)	220,000	80,000	(253.8%)	(220,000)	(220,000)	(220,000)
Contributed to Capital	(90,000)	(90,000)	(90,000)		(90,000)		(90,000)	(90,000)	(90,000)
Net for Funding Purposes	(3,345,178)	(3,966,331)	(4,657,617)	(90,000)	(4,747,617)	19.7%	(5,095,080)	(5,198,100)	(5,256,863)
Net for Budget Purposes	(3,345,178)	(3,966,331)	(4,657,617)	(90,000)	(4,747,617)	19.7%	(5,095,080)	(5,198,100)	(5,256,863)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Planning & Development Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	735,979	645,510	646,350		646,350	0.1%	646,350	646,350	646,350
Government Transfers	76,457	135,000	65,053		65,053	(51.8%)	1,572		
Investment Income	2,577	8,000	8,000		8,000		8,000	8,000	8,000
Penalties & Fines	16,940	15,000	15,000		15,000		15,000	15,000	15,000
Other Revenues	82,649	60,800	60,800		60,800		60,800	60,800	60,800
Total Revenues	914,602	864,310	795,203		795,203	(8.0%)	731,722	730,150	730,150
Expenditures:									
Salaries, Wages & Benefits	1,936,619	2,187,894	2,386,832		2,386,832	9.1%	2,498,685	2,423,977	2,468,038
Contracted & General Services	748,359	1,109,010	506,880	503,250	1,010,130	(8.9%)	653,211	664,287	678,235
Materials, Goods & Utilities	12,756	14,845	21,300		21,300	43.5%	21,652	22,117	22,703
Grants	10,253	10,300	10,300		10,300		10,300	10,300	10,300
Internal Cost Allocations	1,216	8,587				(100.0%)			
Total Expenses	2,709,203	3,330,636	2,925,312	503,250	3,428,562	2.9%	3,183,848	3,120,681	3,179,276
Net Operating Cost	(1,794,601)	(2,466,326)	(2,130,109)	(503,250)	(2,633,359)	6.8%	(2,452,126)	(2,390,531)	(2,449,126)
Transfers (to) from Reserve	126,279	511,523	(15,000)	370,000	355,000	(30.6%)	48,998	(15,000)	(15,000)
Contributed to Capital	(4,500)	(2,050)	(2,050)		(2,050)		(2,050)	(2,050)	(2,050)
Net for Funding Purposes	(1,672,822)	(1,956,853)	(2,147,159)	(133,250)	(2,280,409)	16.5%	(2,405,178)	(2,407,581)	(2,466,176)
TCA Amortization		(679)	(706)		(706)	4.0%	(720)	(734)	(749)
Net for Budget Purposes	(1,672,822)	(1,957,532)	(2,147,865)	(133,250)	(2,281,115)	16.5%	(2,405,898)	(2,408,315)	(2,466,925)

DEPARTMENT BUDGET
Economic Innovation & Growth

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Government Transfers	5,907								
Other Revenues	5,919	149,250				(100.0%)			
Total Revenues	11,826	149,250				(100.0%)			
Expenditures:									
Salaries, Wages & Benefits	707,981	1,097,823	1,241,453		1,241,453	13.1%	1,287,990	1,310,151	1,331,729
Contracted & General Services	675,516	963,234	862,031		862,031	(10.5%)	642,754	651,955	663,446
Materials, Goods & Utilities	606	144,780	47,780		47,780	(67.0%)	140,053	143,064	146,856
Grants	121,000	55,000	55,000		55,000		55,000	55,000	55,000
Interest on Long-Term Debt	189,289								
Internal Cost Allocations	63,170	63,773	63,773		63,773		63,773	63,773	63,773
Total Expenses	1,757,562	2,324,610	2,270,037		2,270,037	(2.3%)	2,189,570	2,223,943	2,260,804
Net Operating Cost	(1,745,736)	(2,175,360)	(2,270,037)		(2,270,037)	4.4%	(2,189,570)	(2,223,943)	(2,260,804)
Net Debt Principal	(363,528)								
Transfers (to) from Reserve	281,170	431,854	207,112		207,112	(52.0%)	70,000	70,000	70,000
Net for Funding Purposes	(1,828,094)	(1,743,506)	(2,062,925)		(2,062,925)	18.3%	(2,119,570)	(2,153,943)	(2,190,804)
Net for Budget Purposes	(1,828,094)	(1,743,506)	(2,062,925)		(2,062,925)	18.3%	(2,119,570)	(2,153,943)	(2,190,804)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Corporate Planning & Intergovernmental Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Government Transfers	3,150								
Total Revenues	3,150								
Expenditures:									
Salaries, Wages & Benefits	569,894	705,345	764,029		764,029	8.3%	804,929	830,432	851,910
Contracted & General Services	185,384	335,068	271,508	40,000	311,508	(7.0%)	275,990	281,923	289,393
Materials, Goods & Utilities	3,342	8,520	6,520		6,520	(23.5%)	6,628	6,770	6,950
Total Expenses	758,620	1,048,933	1,042,057	40,000	1,082,057	3.2%	1,087,547	1,119,125	1,148,253
Net Operating Cost	(755,470)	(1,048,933)	(1,042,057)	40,000	(1,082,057)	3.2%	(1,087,547)	(1,119,125)	(1,148,253)
Transfers (to) from Reserve	152,011	164,635	75,000		75,000	(54.4%)	75,000	75,000	75,000
Net for Funding Purposes	(603,459)	(884,298)	(967,057)	40,000	(1,007,057)	13.9%	(1,012,547)	(1,044,125)	(1,073,253)
Net for Budget Purposes	(603,459)	(884,298)	(967,057)	40,000	(1,007,057)	13.9%	(1,012,547)	(1,044,125)	(1,073,253)

DEPARTMENT BUDGET
Transportation & Engineering Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	461,358	239,725	245,755		245,755	2.5%	245,755	245,755	245,755
Special Levy & Tax Prepayments		151,224				(100.0%)			
Government Transfers	550,000	325,000	500,000		500,000	53.8%	500,000	500,000	500,000
Other Revenues	64,786	2,000	2,000		2,000		2,000	2,000	2,000
Total Revenues	1,076,144	717,949	747,755		747,755	4.2%	747,755	747,755	747,755
Expenditures:									
Salaries, Wages & Benefits	7,135,485	7,808,721	7,934,218	193,623	8,127,841	4.1%	8,459,380	8,656,779	8,839,878
Contracted & General Services	4,309,856	6,501,241	5,995,756	50,000	6,045,756	(7.0%)	6,093,673	6,224,683	6,389,635
Materials, Goods & Utilities	4,829,857	5,737,957	6,462,163	27,697	6,489,860	13.1%	6,593,386	6,735,142	6,913,624
Grants	244,826								
Interest on Long-Term Debt	233,462	237,235	859,845		859,845	262.4%	883,611	1,040,738	968,305
Internal Cost Allocations	81	2,318,679	110		110	(100.0%)	110	110	110
Total Expenses	16,753,567	22,603,833	21,252,092	271,320	21,523,412	(4.8%)	22,030,160	22,657,452	23,111,552
Net Operating Cost	(15,677,423)	(21,885,884)	(20,504,337)	(271,320)	(20,775,657)	(5.1%)	(21,282,405)	(21,909,697)	(22,363,797)
Net Debt Principal	(1,807,801)	(2,027,484)	(2,608,094)		(2,608,094)	28.6%	(2,637,995)	(1,928,010)	(1,584,017)
Transfers (to) from Reserve	2,035,139	3,081,722	4,139,824	(50,000)	4,189,824	36.0%	4,310,876	4,310,876	4,310,876
Contributed to Capital	(4,605,346)	(5,318,450)	(5,318,450)		(5,318,450)		(5,318,450)	(5,318,450)	(5,318,450)
Net for Funding Purposes	(20,055,431)	(26,150,096)	(24,291,057)	(221,320)	(24,512,377)	(6.3%)	(24,927,974)	(24,845,281)	(24,955,388)
TCA Amortization	(9,751,419)	(9,032,984)	(9,394,303)		(9,394,303)	4.0%	(9,582,189)	(9,773,833)	(9,969,310)
Net for Budget Purposes	(29,806,850)	(35,183,080)	(33,685,360)	(221,320)	(33,906,680)	(3.6%)	(34,510,163)	(34,619,114)	(34,924,698)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Agriculture Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	16,233	20,400	20,400		20,400		20,400	20,400	20,400
Government Transfers	214,389	191,907	220,410		220,410	14.9%	220,410	220,410	220,410
Penalties & Fines	11,064	11,650	11,650		11,650		11,650	11,650	11,650
Other Revenues	103,796	76,035	76,035		76,035		76,035	76,035	76,035
Total Revenues	345,482	299,992	328,495		328,495	9.5%	328,495	328,495	328,495
Expenditures:									
Salaries, Wages & Benefits	1,439,581	1,986,927	1,868,760		1,868,760	(5.9%)	1,891,066	1,938,012	1,979,588
Contracted & General Services	617,005	644,233	765,381	130,000	895,381	39.0%	778,012	794,736	815,797
Materials, Goods & Utilities	344,108	470,832	404,469		404,469	(14.1%)	411,142	419,979	431,111
Internal Cost Allocations	340	166,076	55		55	(100.0%)	55	55	55
Total Expenses	2,401,034	3,268,068	3,038,665	130,000	3,168,665	(3.0%)	3,080,275	3,152,782	3,226,551
Net Operating Cost	(2,055,552)	(2,968,076)	(2,710,170)	(130,000)	(2,840,170)	(4.3%)	(2,751,780)	(2,824,287)	(2,898,056)
Transfers (to) from Reserve	2,291	381,225	178,225	130,000	308,225	(19.1%)	178,225	178,225	178,225
Contributed to Capital	(322,086)	(200,000)	(200,000)		(200,000)		(200,000)	(200,000)	(200,000)
Net for Funding Purposes	(2,375,347)	(2,786,851)	(2,731,945)		(2,731,945)	(2.0%)	(2,773,555)	(2,846,062)	(2,919,831)
TCA Amortization	(155,220)	(147,355)	(153,249)		(153,249)	4.0%	(156,314)	(159,440)	(162,629)
Net for Budget Purposes	(2,530,567)	(2,934,206)	(2,885,194)		(2,885,194)	(1.7%)	(2,929,869)	(3,005,502)	(3,082,460)

DEPARTMENT BUDGET
Fleet & Facility Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges		50,000	50,000		50,000		50,000	50,000	50,000
Government Transfers	59,078								
Intermunicipal Agreements	6,260	1,000	1,000		1,000		1,000	1,000	1,000
Other Revenues	13,580	2,800	2,800		2,800		2,800	2,800	2,800
Total Revenues	78,918	53,800	53,800		53,800		53,800	53,800	53,800
Expenditures:									
Salaries, Wages & Benefits	1,558,677	1,639,631	1,709,619	130,710	1,840,329	12.2%	1,880,085	1,928,831	1,975,451
Contracted & General Services	427,723	878,205	787,175		787,175	(10.4%)	642,608	656,424	673,818
Materials, Goods & Utilities	1,655,524	1,777,780	2,104,515	113,193	2,217,708	24.7%	2,269,894	2,335,032	2,398,923
Grants	10,389								
Interest on Long-Term Debt	233,506	219,004	203,414		203,414	(7.1%)	187,385	170,904	153,958
Internal Cost Allocations	(35,725)	(2,813,769)	(68,698)		(68,698)	(97.6%)	(68,698)	(68,698)	(68,698)
Total Expenses	3,850,094	1,700,851	4,736,025	243,903	4,979,928	192.8%	4,911,274	5,022,493	5,133,452
Net Operating Cost	(3,771,176)	(1,647,051)	(4,682,225)	(243,903)	(4,926,128)	199.1%	(4,857,474)	(4,968,693)	(5,079,652)
Net Debt Principal	(315,287)	(552,844)	(568,434)		(568,434)	2.8%	(584,463)	(600,944)	(617,890)
Transfers (to) from Reserve	47,968	43,890	43,890		43,890		43,890	43,890	43,890
Contributed to Capital	12,308	(70,000)	(70,000)		(70,000)		(70,000)	(70,000)	(70,000)
Net for Funding Purposes	(4,026,187)	(2,226,005)	(5,276,769)	(243,903)	(5,520,672)	148.0%	(5,468,047)	(5,595,747)	(5,723,652)
TCA Amortization	(126,924)	(121,126)	(125,971)		(125,971)	4.0%	(128,490)	(131,060)	(133,681)
Net for Budget Purposes	(4,153,111)	(2,347,131)	(5,402,740)	(243,903)	(5,646,643)	140.6%	(5,596,537)	(5,726,807)	(5,857,333)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Solid Waste

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	4,492	20,260	20,260		20,260		20,260	20,260	20,260
Other Revenues	(239)	3,845	3,845		3,845		3,845	3,845	3,845
Total Revenues	4,253	24,105	24,105		24,105		24,105	24,105	24,105
Expenditures:									
Salaries, Wages & Benefits	58,035	49,019	55,694		55,694	13.6%	57,321	58,190	59,045
Contracted & General Services	579,160	585,657	485,657		485,657	(17.1%)	493,671	504,285	517,648
Materials, Goods & Utilities	125	1,960	1,960		1,960		1,992	2,035	2,089
Total Expenses	637,320	636,636	543,311		543,311	(14.7%)	552,984	564,510	578,782
Net Operating Cost	(633,067)	(612,531)	(519,206)		(519,206)	(15.2%)	(528,879)	(540,405)	(554,677)
Transfers (to) from Reserve		100,000				(100.0%)			
Net for Funding Purposes	(633,067)	(512,531)	(519,206)		(519,206)	1.3%	(528,879)	(540,405)	(554,677)
Net for Budget Purposes	(633,067)	(512,531)	(519,206)		(519,206)	1.3%	(528,879)	(540,405)	(554,677)

DEPARTMENT BUDGET
Stormwater

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	87,666	82,800	90,000		90,000	8.7%	90,000	90,000	90,000
Total Revenues	87,666	82,800	90,000		90,000	8.7%	90,000	90,000	90,000
Expenditures:									
Total Expenses									
Net Operating Cost	87,666	82,800	90,000		90,000	8.7%	90,000	90,000	90,000
Transfers (to) from Reserve	(87,666)	(82,800)	(90,000)		(90,000)	8.7%	(90,000)	(90,000)	(90,000)
Contributed to Capital	(1,140,000)	(1,140,000)	(1,140,000)		(1,140,000)		(1,140,000)	(1,140,000)	(1,140,000)
Net for Funding Purposes	(1,140,000)	(1,140,000)	(1,140,000)		(1,140,000)		(1,140,000)	(1,140,000)	(1,140,000)
Net for Budget Purposes	(1,140,000)	(1,140,000)	(1,140,000)		(1,140,000)		(1,140,000)	(1,140,000)	(1,140,000)

DEPARTMENT BUDGET
Infrastructure Administration

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	67,831	127,000	140,421		140,421	10.6%	140,421	140,421	140,421
Other Revenues		3,880	3,880		3,880		3,880	3,880	3,880
Total Revenues	67,831	130,880	144,301		144,301	10.3%	144,301	144,301	144,301
Expenditures:									
Salaries, Wages & Benefits	69,698	166,892	54,295		54,295	(67.5%)	58,332	61,811	63,048
Contracted & General Services	4,371		65,000		65,000	100.0%	66,073	67,493	69,282
Materials, Goods & Utilities	439								
Interest on Long-Term Debt		130,268	80,376		80,376	(38.3%)	79,953	79,523	79,083
Internal Cost Allocations	(15,224)								
Total Expenses	59,284	297,160	199,671		199,671	(32.8%)	204,358	208,827	211,413
Net Operating Cost	8,547	(166,280)	(55,370)		(55,370)	(66.7%)	(60,057)	(64,526)	(67,112)
Net Debt Principal		(188,334)	(21,395)		(21,395)	(88.6%)	(21,818)	(22,248)	(22,688)
Transfers (to) from Reserve	(8,546)	39,891	(21,126)		(21,126)	(153.0%)	(15,650)	(10,727)	(7,696)
Net for Funding Purposes	1	(314,723)	(97,891)		(97,891)	(68.9%)	(97,525)	(97,501)	(97,496)
Net for Budget Purposes	1	(314,723)	(97,891)		(97,891)	(68.9%)	(97,525)	(97,501)	(97,496)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Water

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	6,234,290	5,834,905	6,050,802		6,050,802	3.7%	6,050,803	6,050,803	6,050,803
Penalties & Fines	18,715	12,000	12,000		12,000		12,000	12,000	12,000
Other Revenues	1,065,285	500	500		500		500	500	500
Total Revenues	7,318,290	5,847,405	6,063,302		6,063,302	3.7%	6,063,303	6,063,303	6,063,303
Expenditures:									
Salaries, Wages & Benefits	1,267,510	1,175,779	1,240,555	65,360	1,305,915	11.1%	1,368,488	1,409,336	1,441,171
Contracted & General Services	342,242	436,831	376,763	3,500	380,263	(12.9%)	372,815	380,829	390,921
Materials, Goods & Utilities	3,228,592	2,731,857	2,846,474	4,500	2,850,974	4.4%	2,898,014	2,960,320	3,038,771
Interest on Long-Term Debt	62,034	56,897	50,858		50,858	(10.6%)	105,437	96,294	168,756
Provisions for Allowances	1,872	500	500		500		500	500	500
Internal Cost Allocations	141,081	235,288	235,288		235,288		235,288	235,288	235,288
Total Expenses	5,043,331	4,637,152	4,750,438	73,360	4,823,798	4.0%	4,980,542	5,082,567	5,275,407
Net Operating Cost	2,274,959	1,210,253	1,312,864	(73,360)	1,239,504	2.4%	1,082,761	980,736	787,896
Net Debt Principal	(141,101)	(199,670)	(205,709)		(205,709)	3.0%	(259,318)	(268,460)	(335,920)
Transfers (to) from Reserve	(1,115,509)	(10,583)	(33,795)		(33,795)	219.3%	176,557	287,724	548,024
Contributed to Capital	(1,018,351)	(1,000,000)	(1,000,000)		(1,000,000)		(1,000,000)	(1,000,000)	(1,000,000)
Net for Funding Purposes	(2)		73,360	(73,360)					
TCA Amortization	(1,037,224)	(928,495)	(965,635)		(965,635)	4.0%	(984,948)	(1,004,647)	(1,024,740)
Net for Budget Purposes	(1,037,226)	(928,495)	(892,275)	(73,360)	(965,635)	4.0%	(984,948)	(1,004,647)	(1,024,740)

DEPARTMENT BUDGET
Wastewater

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	4,383,610	4,264,253	4,336,261		4,336,261	1.7%	4,336,261	4,336,261	4,336,261
Other Revenues	740,547								
Total Revenues	5,124,157	4,264,253	4,336,261		4,336,261	1.7%	4,336,261	4,336,261	4,336,261
Expenditures:									
Salaries, Wages & Benefits	252,943	352,765	433,170		433,170	22.8%	452,293	464,555	473,946
Contracted & General Services	132,703	166,611	98,912		98,912	(40.6%)	100,545	102,705	105,427
Materials, Goods & Utilities	2,631,883	2,924,200	2,967,303		2,967,303	1.5%	3,016,265	3,081,113	3,162,763
Interest on Long-Term Debt	61,230	55,392	49,124		49,124	(11.3%)	42,683	36,062	29,257
Internal Cost Allocations	(28,775)	(32,423)	(32,423)		(32,423)		(32,423)	(32,423)	(32,423)
Total Expenses	3,049,984	3,466,545	3,516,086		3,516,086	1.4%	3,579,363	3,652,012	3,738,970
Net Operating Cost	2,074,173	797,708	820,175		820,175	2.8%	756,898	684,249	597,291
Net Debt Principal	(223,841)	(229,939)	(236,207)		(236,207)	2.7%	(242,648)	(249,269)	(256,074)
Transfers (to) from Reserve	(1,398,264)	(87,769)	(103,968)		(103,968)	18.5%	(34,250)	45,020	138,783
Contributed to Capital	(452,068)	(480,000)	(480,000)		(480,000)		(480,000)	(480,000)	(480,000)
Net for Funding Purposes									
TCA Amortization	(467,012)	(472,996)	(491,916)		(491,916)	4.0%	(501,754)	(511,789)	(522,025)
Net for Budget Purposes	(467,012)	(472,996)	(491,916)		(491,916)	4.0%	(501,754)	(511,789)	(522,025)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Taxes & General Revenue

	2021	2022	2023		2023	2022/2023	2024	2025	2026
	Actuals	Approved Budget	Base Budget	Service Enhancements	Proposed Budget	Budget Change (%)	Financial Forecast	Financial Forecast	Financial Forecast
Revenues:									
Net Municipal Taxes	82,869,243	85,828,138	88,349,581		88,349,581	2.9%	91,007,174	92,565,033	94,308,041
Special Levy & Tax Prepayments	1,928,158	1,373,490	1,524,714		1,524,714	11.0%	1,524,714	1,524,714	1,524,714
Government Transfers	131,853								
Investment Income	899,356	712,200	880,000		880,000	23.6%	880,000	880,000	880,000
Penalties & Fines	752,407	400,000	400,000		400,000		400,000	400,000	400,000
Intermunicipal Agreements		600,000				(100.0%)			
Total Revenues	86,581,017	88,913,828	91,154,295		91,154,295	2.5%	93,811,888	95,369,747	97,112,755
Expenditures:									
Contracted & General Services	1,858,302	2,022,632	1,932,247		1,932,247	(4.5%)	1,933,000	1,934,026	1,935,415
Grants	137,840	137,840	155,396		155,396	12.7%	155,396	155,396	155,396
Provisions for Allowances	(34,110)	415,600	415,600		415,600		415,600	415,600	415,600
Total Expenses	1,962,032	2,576,072	2,503,243		2,503,243	(2.8%)	2,503,996	2,505,022	2,506,411
Net Operating Cost	84,618,985	86,337,756	88,651,052		88,651,052	2.7%	91,307,892	92,864,725	94,606,344
Transfers (to) from Reserve	(21,084,075)	(11,536,735)	(5,778,870)		(5,778,870)	(49.9%)	(7,162,302)	(7,207,479)	(7,247,020)
Transfers (to) from Accumulated Surplus		(1,732,320)	(1,906,314)		(1,906,314)	10.0%	(1,906,314)	(1,906,314)	(1,906,314)
Contributed to Capital	(14,773,858)	(14,515,440)	(16,976,353)		(16,976,353)	17.0%	(16,485,012)	(17,049,545)	(17,607,238)
Net for Funding Purposes	48,761,052	58,553,261	63,989,515		63,989,515	9.3%	65,754,264	66,701,387	67,845,772
Net for Budget Purposes	48,761,052	58,553,261	63,989,515		63,989,515	9.3%	65,754,264	66,701,387	67,845,772

DEPARTMENT BUDGET
General Administration

	2021	2022	2023		2023	2022/2023	2024	2025	2026
	Actuals	Approved Budget	Base Budget	Service Enhancements	Proposed Budget	Budget Change (%)	Financial Forecast	Financial Forecast	Financial Forecast
Revenues:									
Sales & User Charges	208,776	208,776	208,776		208,776		208,776	208,776	208,776
Government Transfers	219,385		200,000		200,000	100.0%	200,000	200,000	200,000
Other Revenues	2,242,480								
Total Revenues	2,670,641	208,776	408,776		408,776	95.8%	408,776	408,776	408,776
Expenditures:									
Salaries, Wages & Benefits	139,651	137,580	142,376		142,376	3.5%	147,671	150,545	153,373
Contracted & General Services	450,920	513,044	513,149		513,149	2.0%	521,509	532,722	546,838
Materials, Goods & Utilities	46,281	42,150	113,098		113,098	168.3%	98,938	201,165	202,324
Total Expenses	636,852	692,774	768,623		768,623	10.9%	768,118	884,432	902,535
Net Operating Cost	2,033,789	(483,998)	(359,847)		(359,847)	(25.7%)	(359,342)	(475,656)	(493,759)
Transfers (to) from Reserve	(2,219,902)	24,000	24,000		24,000		24,000	24,000	24,000
Net for Funding Purposes	(186,113)	(459,998)	(335,847)		(335,847)	(27.0%)	(335,342)	(451,656)	(469,759)
TCA Amortization	(174,707)	(176,175)	(183,222)		(183,222)	4.0%	(186,886)	(190,624)	(194,436)
Net for Budget Purposes	(360,820)	(636,173)	(519,069)		(519,069)	(18.4%)	(522,228)	(642,280)	(664,195)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Assessment Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Other Revenues		100	100		100		100	100	100
Total Revenues		100	100		100		100	100	100
Expenditures:									
Salaries, Wages & Benefits	836,801	872,215	876,074		876,074	0.4%	915,912	936,244	951,875
Contracted & General Services	46,321	72,334	185,535		185,535	156.5%	76,781	78,434	80,512
Materials, Goods & Utilities	4,252	8,806	9,046		9,046	2.7%	9,195	9,393	9,641
Internal Cost Allocations		8,587				(100.0%)			
Total Expenses	887,374	961,942	1,070,655		1,070,655	11.3%	1,001,888	1,024,071	1,042,028
Net Operating Cost	(887,374)	(961,842)	(1,070,555)		(1,070,555)	11.3%	(1,001,788)	(1,023,971)	(1,041,928)
Transfers (to) from Reserve	2,305		110,000		110,000	100.0%			
Contributed to Capital	(2,000)	(6,000)	(6,000)		(6,000)		(6,000)	(6,000)	(6,000)
Net for Funding Purposes	(887,069)	(967,842)	(966,555)		(966,555)	(0.1%)	(1,007,788)	(1,029,971)	(1,047,928)
TCA Amortization	(6,209)	(3,258)	(3,388)		(3,388)	4.0%	(3,456)	(3,525)	(3,596)
Net for Budget Purposes	(893,278)	(971,100)	(969,943)		(969,943)	(0.1%)	(1,011,244)	(1,033,496)	(1,051,524)

DEPARTMENT BUDGET
Finance

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	50,505	63,000	70,000		70,000	11.1%	70,000	70,000	70,000
Government Transfers	20,793	60,000				(100.0%)			
Investment Income	37,454								
Other Revenues	79,668	9,000	9,000		9,000		9,000	9,000	9,000
Total Revenues	188,420	132,000	79,000		79,000	(40.2%)	79,000	79,000	79,000
Expenditures:									
Salaries, Wages & Benefits	2,267,082	2,187,399	2,243,375	182,000	2,425,375	10.9%	2,549,264	2,616,975	2,684,988
Contracted & General Services	345,506	322,596	285,872	4,000	289,872	(10.1%)	291,376	298,160	306,061
Materials, Goods & Utilities	7,671	8,339	7,339	16,000	23,339	179.9%	16,609	16,966	17,415
Interest on Long-Term Debt	(171)								
Internal Cost Allocations	(155,320)	(155,320)	(155,320)		(155,320)		(155,320)	(155,320)	(155,320)
Total Expenses	2,464,768	2,363,014	2,381,266	202,000	2,583,266	9.3%	2,701,929	2,776,781	2,853,144
Net Operating Cost	(2,276,348)	(2,231,014)	(2,302,266)	(202,000)	(2,504,266)	12.2%	(2,622,929)	(2,697,781)	(2,774,144)
Transfers (to) from Reserve	294,356	100,237		127,500	127,500	27.2%	131,063	138,750	146,919
Contributed to Capital									
Net for Funding Purposes	(1,981,992)	(2,130,777)	(2,302,266)	(74,500)	(2,376,766)	11.5%	(2,491,866)	(2,559,031)	(2,627,225)
Net for Budget Purposes	(1,981,992)	(2,130,777)	(2,302,266)	(74,500)	(2,376,766)	11.5%	(2,491,866)	(2,559,031)	(2,627,225)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Procurement Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Total Revenues									
Expenditures:									
Salaries, Wages & Benefits		556,288	712,346		712,346	28.1%	745,909	768,567	782,307
Contracted & General Services		29,655	31,000		31,000	4.5%	31,513	32,190	33,042
Materials, Goods & Utilities		2,000				(100.0%)			
Total Expenses		587,943	743,346		743,346	26.4%	777,422	800,757	815,349
Net Operating Cost		(587,943)	(743,346)		(743,346)	26.4%	(777,422)	(800,757)	(815,349)
Net for Funding Purposes		(587,943)	(743,346)		(743,346)	26.4%	(777,422)	(800,757)	(815,349)
Net for Budget Purposes		(587,943)	(743,346)		(743,346)	26.4%	(777,422)	(800,757)	(815,349)

DEPARTMENT BUDGET
Family & Community Support

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	15,613	58,060	53,000		53,000	(8.7%)	53,000	53,000	53,000
Government Transfers	512,191	485,091	485,091		485,091		485,091	485,091	485,091
Other Revenues	16,245	1,500	56,000		56,000	3,633.3%	56,000	56,000	56,000
Total Revenues	544,049	544,651	594,091		594,091	9.1%	594,091	594,091	594,091
Expenditures:									
Salaries, Wages & Benefits	1,050,585	1,334,040	1,311,527		1,311,527	(1.7%)	1,373,610	1,407,867	1,554,842
Contracted & General Services	203,776	265,489	346,257		346,257	30.4%	350,056	357,586	367,062
Materials, Goods & Utilities	68,039	86,393	89,396		89,396	3.5%	90,871	92,825	95,287
Grants	3,162,689	3,202,114	3,346,584	58,330	3,404,914	6.3%	3,470,282	3,517,031	3,564,745
Internal Cost Allocations	(600)	28,624				(100.0%)			
Total Expenses	4,484,489	4,916,660	5,093,764	58,330	5,152,094	4.8%	5,284,819	5,375,309	5,581,936
Net Operating Cost	(3,940,440)	(4,372,009)	(4,499,673)	(58,330)	(4,558,003)	4.3%	(4,690,728)	(4,781,218)	(4,987,845)
Transfers (to) from Reserve	1,925,153	1,937,471	1,799,656		1,799,656	(7.1%)	1,830,514	1,869,091	1,908,632
Contributed to Capital	(40,000)	(20,000)	(20,000)		(20,000)		(20,000)	(20,000)	(20,000)
Net for Funding Purposes	(2,055,287)	(2,454,538)	(2,720,017)	(58,330)	(2,778,347)	13.2%	(2,880,214)	(2,932,127)	(3,099,213)
TCA Amortization	(395,427)	(320,750)	(9,878)		(9,878)	(96.9%)	(10,076)	(10,278)	(10,484)
Net for Budget Purposes	(2,450,714)	(2,775,288)	(2,729,895)	(58,330)	(2,788,225)	0.5%	(2,890,290)	(2,942,405)	(3,109,697)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Fire Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	331,795	215,000	215,000		215,000		215,000	215,000	215,000
Intermunicipal Agreements	119,690	101,655	103,660		103,660	2.0%	103,660	103,660	103,660
Other Revenues	92,440		50,000		50,000	100.0%	50,000	50,000	50,000
Total Revenues	543,925	316,655	368,660		368,660	16.4%	368,660	368,660	368,660
Expenditures:									
Salaries, Wages & Benefits	1,628,377	2,060,850	2,184,931		2,184,931	6.0%	2,284,840	2,344,195	2,403,845
Contracted & General Services	623,007	675,385	785,133		785,133	16.2%	763,626	780,042	800,714
Materials, Goods & Utilities	390,395	409,362	551,398		551,398	34.7%	457,986	466,756	477,801
Grants	82,738	84,154	81,842		81,842	(2.7%)	81,842	81,842	81,842
Internal Cost Allocations	83,436	168,329	10,895		10,895	(93.5%)	10,895	10,895	10,895
Total Expenses	2,807,953	3,398,080	3,614,199		3,614,199	6.4%	3,599,189	3,683,730	3,775,097
Net Operating Cost	(2,264,028)	(3,081,425)	(3,245,539)		(3,245,539)	5.3%	(3,230,529)	(3,315,070)	(3,406,437)
Net Debt Principal									
Transfers (to) from Reserve	258,346	252,534	352,448		352,448	39.6%	295,989	295,989	295,989
Contributed to Capital	(205,147)	(431,300)	(431,300)		(431,300)		(431,300)	(431,300)	(431,300)
Net for Funding Purposes	(2,210,829)	(3,260,191)	(3,324,391)		(3,324,391)	2.0%	(3,365,840)	(3,450,381)	(3,541,748)
TCA Amortization	(455,695)	(468,807)	(487,559)		(487,559)	4.0%	(497,310)	(507,256)	(517,401)
Net for Budget Purposes	(2,666,524)	(3,728,998)	(3,811,950)		(3,811,950)	2.2%	(3,863,150)	(3,957,637)	(4,059,149)

DEPARTMENT BUDGET
Disaster Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Government Transfers	24,248								
Intermunicipal Agreements	42,615	58,575	58,105		58,105	(0.8%)	58,105	58,105	58,105
Total Revenues	66,863	58,575	58,105		58,105	(0.8%)	58,105	58,105	58,105
Expenditures:									
Salaries, Wages & Benefits	171,387	178,567	191,014		191,014	7.0%	202,724	206,788	210,612
Contracted & General Services	42,840	47,201	47,201		47,201		47,982	49,010	50,309
Materials, Goods & Utilities	2,406	17,405	15,405		15,405	(11.5%)	15,658	15,995	16,419
Total Expenses	216,633	243,173	253,620		253,620	4.3%	266,364	271,793	277,340
Net Operating Cost	(149,770)	(184,598)	(195,515)		(195,515)	5.9%	(208,259)	(213,688)	(219,235)
Contributed to Capital	(7,000)								
Net for Funding Purposes	(156,770)	(184,598)	(195,515)		(195,515)	5.9%	(208,259)	(213,688)	(219,235)
Net for Budget Purposes	(156,770)	(184,598)	(195,515)		(195,515)	5.9%	(208,259)	(213,688)	(219,235)

(Note: Contributed to Capital amounts flow through reserves.)

DEPARTMENT BUDGET
Enforcement Services

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Sales & User Charges	17,950	20,400	20,400		20,400		20,400	20,400	20,400
Penalties & Fines	178,273	205,969	205,969		205,969		205,969	205,969	205,969
Intermunicipal Agreements	161,645	167,336	84,831		84,831	(49.3%)	84,831	84,831	84,831
Other Revenues	4,441								
Total Revenues	362,309	393,705	311,200		311,200	(21.0%)	311,200	311,200	311,200
Expenditures:									
Salaries, Wages & Benefits	1,105,266	1,144,132	1,301,774	119,500	1,421,274	24.2%	1,492,685	1,535,783	1,569,110
Contracted & General Services	1,169,077	1,766,296	2,654,710		2,654,710	50.3%	2,678,742	2,720,916	2,765,327
Materials, Goods & Utilities	104,380	75,139	86,853	8,000	94,853	26.2%	92,860	94,856	97,370
Internal Cost Allocations		57,249				(100.0%)			
Total Expenses	2,378,723	3,042,816	4,043,337	127,500	4,170,837	37.1%	4,264,287	4,351,555	4,431,807
Net Operating Cost	(2,016,414)	(2,649,111)	(3,732,137)	(127,500)	(3,859,637)	45.7%	(3,953,087)	(4,040,355)	(4,120,607)
Transfers (to) from Reserve	20,210								
Contributed to Capital	(58,052)	(74,000)	(74,000)		(74,000)		(74,000)	(74,000)	(74,000)
Net for Funding Purposes	(2,054,256)	(2,723,111)	(3,806,137)	(127,500)	(3,933,637)	44.5%	(4,027,087)	(4,114,355)	(4,194,607)
TCA Amortization	(77,788)	(65,015)	(67,616)		(67,616)	4.0%	(68,968)	(70,347)	(71,754)
Net for Budget Purposes	(2,132,044)	(2,788,126)	(3,873,753)	(127,500)	(4,001,253)	43.5%	(4,096,055)	(4,184,702)	(4,266,361)

DEPARTMENT BUDGET
Open Spaces

	2021 Actuals	2022 Approved Budget	2023 Base Budget	Service Enhancements	2023 Proposed Budget	2022/2023 Budget Change (%)	2024 Financial Forecast	2025 Financial Forecast	2026 Financial Forecast
Revenues:									
Total Revenues									
Expenditures:									
Salaries, Wages & Benefits			234,920		234,920	100.0%	315,620	320,305	324,919
Contracted & General Services			21,225		21,225	100.0%	14,715	15,030	15,430
Materials, Goods & Utilities			4,200		4,200	100.0%	3,253	3,323	3,411
Total Expenses			260,345		260,345	100.0%	333,588	338,658	343,760
Net Operating Cost			(260,345)		(260,345)	100.0%	(333,588)	(338,658)	(343,760)
Transfers (to) from Reserve			221,275		221,275	100.0%	227,875	234,475	234,475
Net for Funding Purposes			(39,070)		(39,070)	100.0%	(105,713)	(104,183)	(109,285)
TCA Amortization			(323,702)		(323,702)	100.0%	(330,176)	(336,780)	(343,516)
Net for Budget Purposes			(362,772)		(362,772)	100.0%	(435,889)	(440,963)	(452,801)

(Note: Contributed to Capital amounts flow through reserves.)